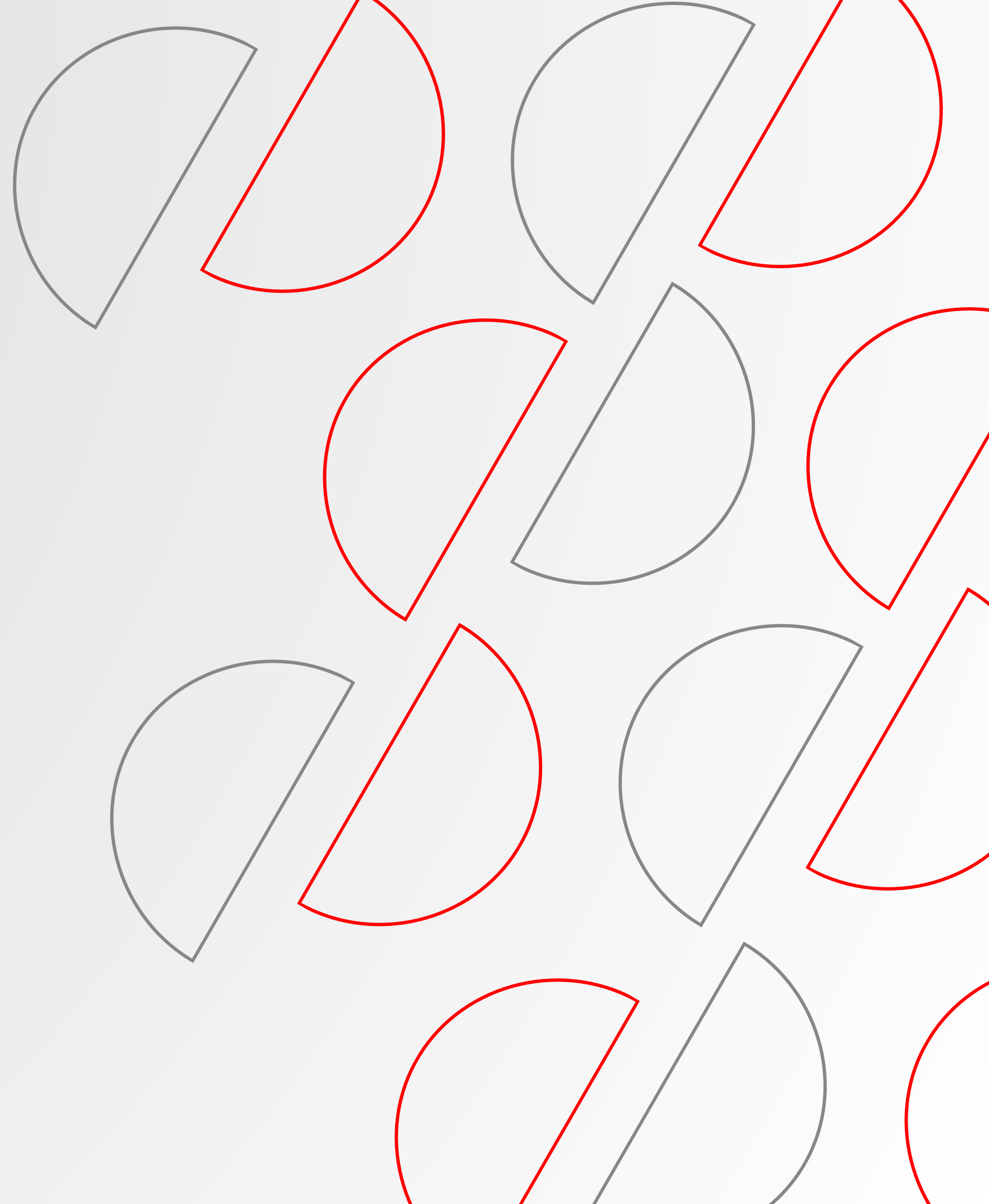


# Numbers of 2025



THE CHAMBER OF  
CONCILIATION,  
MEDIATION AND  
ARBITRATION

**CIESP FIESP**



# About the Ciesp/Fiesp Chamber

The Ciesp/Fiesp Chamber

Characteristics

Organization

Public Administration Accreditation

International recognition

# Numbers of 2025

Ongoing Proceedings

Proceedings instituted

Record of instituted proceedings

Amount in dispute

Subjects

Arbitrators

Mediators

Concluded proceedings and duration

Expert examination

Challenge of Arbitrators

# About the Ciesp/Fiesp Chamber



# The Ciesp/Fiesp Chamber

The Ciesp/Fiesp Chamber of Conciliation, Mediation and Arbitration was founded on **May of 1995** by the Center of Industries of the State of São Paulo (**Ciesp**) and the Federation of Industries of the State of São Paulo (**Fiesp**).

The Chamber serves industry and other interested parties, from any sector of Society, who seek quality services in administration of proceedings of **conciliation, mediation, arbitration, and dispute boards**, as also as **supporting the performance of external hearings**.

# Characteristics

More than 30 years of experience and recognition in the sector.

Infrastructure for holding meetings and hearings.

Established rules for arbitration, mediation (conciliation), and dispute boards.

Online Case Management Portal.

Case Managers dedicated to monitoring each proceeding, supporting all parties involved.

Nonbinding lists of arbitrators and mediators featuring prominent national and international professionals.

# Organization

## Presidency



Sydney Sanches  
**President**



Ellen Gracie Northfleet  
**Vice-President**



# Organization

## General-Secretariat



Lilian Elizabeth Menezes Bertolani  
**Secretary General**



Jéssica Cacique de Araújo  
**Deputy Secretary General**



Roberto Miller Feliciano  
**Legal and  
Commercial Advisor**

# Organization

## Thematic Council



Selma Maria Ferreira Lemes  
**President**



Giovanni Ettore Nanni  
**Vice-President**

### **Council Members:**

Adriana Noemi Pucci  
Ane Elisa Peres  
Antonio Corrêa Meyer  
Antonio Fernando Mello Marcondes  
Camila Mendes Vianna Cardoso  
Carlos Alberto Carmona  
Eduardo de Albuquerque Parente  
Fernanda Rocha Lourenço Levy  
Hélcio Honda  
Hermes Marcelo Huck  
José Carlos de Magalhães  
Kazuo Watanabe  
Luiz Fernando Alongi  
Martim Della Valle  
Paula Andrea Forgioni  
Paula Butti Cardoso  
Pedro Antonio Batista Martins

# Organization

## Administrative Council



Alfredo Emílio Bonduki



Luciana Nunes Freire



Pedro Guimarães  
Fernandes



Ronaldo Koloszuk  
Rodrigues

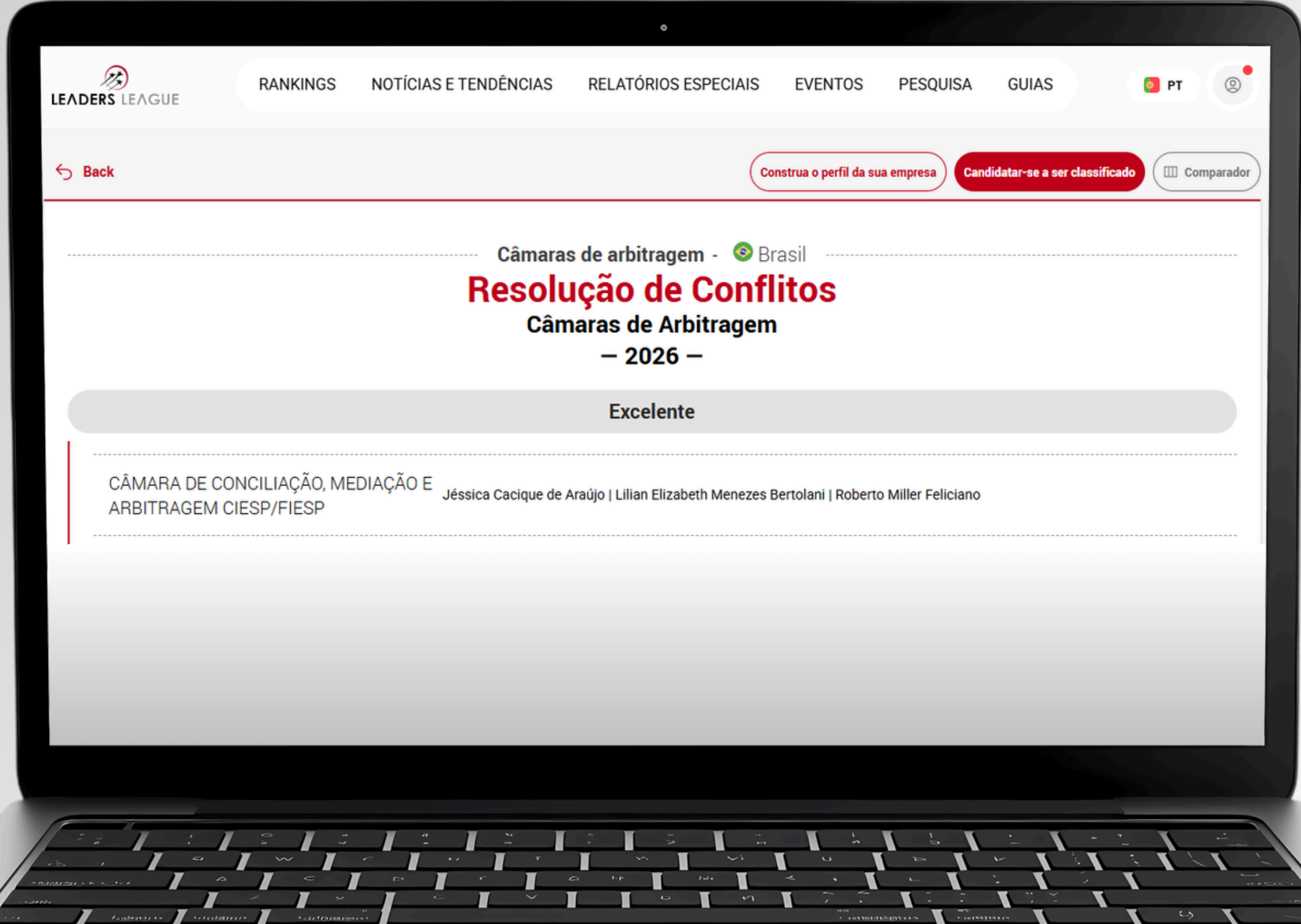


Vandermir Francesconi  
Júnior

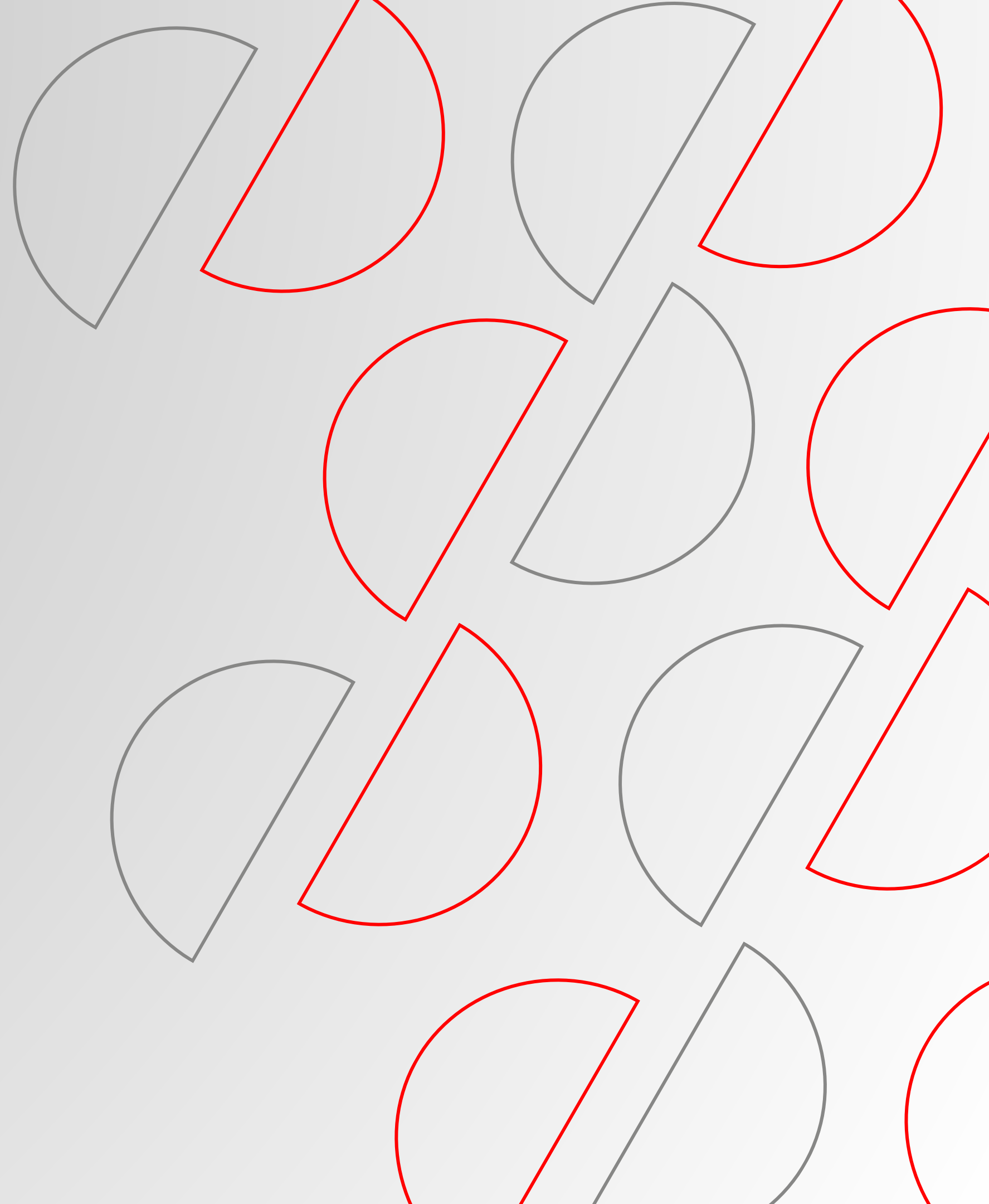
# Public Administration Accreditation



# International recognition



Numbers of 2025



# Ongoing Proceedings

As of 2025, the Chamber had the following ongoing proceedings:



135

Arbitration proceedings (including expedited arbitration, interim arbitrator proceedings, and autonomous production of evidence).



17

Mediation proceedings.

# Proceedings instituted

In 2025, the Chamber instituted:



35

Arbitration proceedings (including expedited arbitration, interim arbitrator proceedings, and autonomous production of evidence)



12

Mediation proceedings

# Table of instituted proceedings

The Arbitration column includes arbitration under the ordinary rules, expedited arbitration, interim arbitrator proceedings, and autonomous production of evidence  
The Mediation column includes mediation and conciliation proceedings.

| Year | Arbitration | Mediation | Dispute Board | Total |
|------|-------------|-----------|---------------|-------|
| 1995 | 0           | 0         | 0             | 0     |
| 1996 | 0           | 0         | 0             | 0     |
| 1997 | 0           | 0         | 0             | 0     |
| 1998 | 1           | 0         | 0             | 1     |
| 1999 | 4           | 0         | 0             | 4     |
| 2000 | 6           | 0         | 0             | 6     |
| 2001 | 4           | 0         | 0             | 4     |
| 2002 | 9           | 0         | 0             | 9     |
| 2003 | 8           | 0         | 0             | 8     |
| 2004 | 13          | 1         | 0             | 14    |
| ...  | ...         | ...       | ...           | ...   |

# Table of instituted proceedings

The Arbitration column includes arbitration under the ordinary rules, expedited arbitration, interim arbitrator proceedings, and autonomous production of evidence  
The Mediation column includes mediation and conciliation proceedings.

| Year | Arbitration | Mediation | Dispute Board | Total |
|------|-------------|-----------|---------------|-------|
| ...  | ...         | ...       | ...           | ...   |
| 2005 | 13          | 1         | 0             | 14    |
| 2006 | 15          | 1         | 0             | 16    |
| 2007 | 14          | 2         | 0             | 16    |
| 2008 | 22          | 2         | 0             | 24    |
| 2009 | 43          | 1         | 0             | 44    |
| 2010 | 40          | 2         | 0             | 42    |
| 2011 | 32          | 3         | 0             | 35    |
| 2012 | 36          | 1         | 0             | 37    |
| 2013 | 37          | 6         | 0             | 43    |
| 2014 | 41          | 4         | 0             | 45    |
| ...  | ...         | ...       | ...           | ...   |

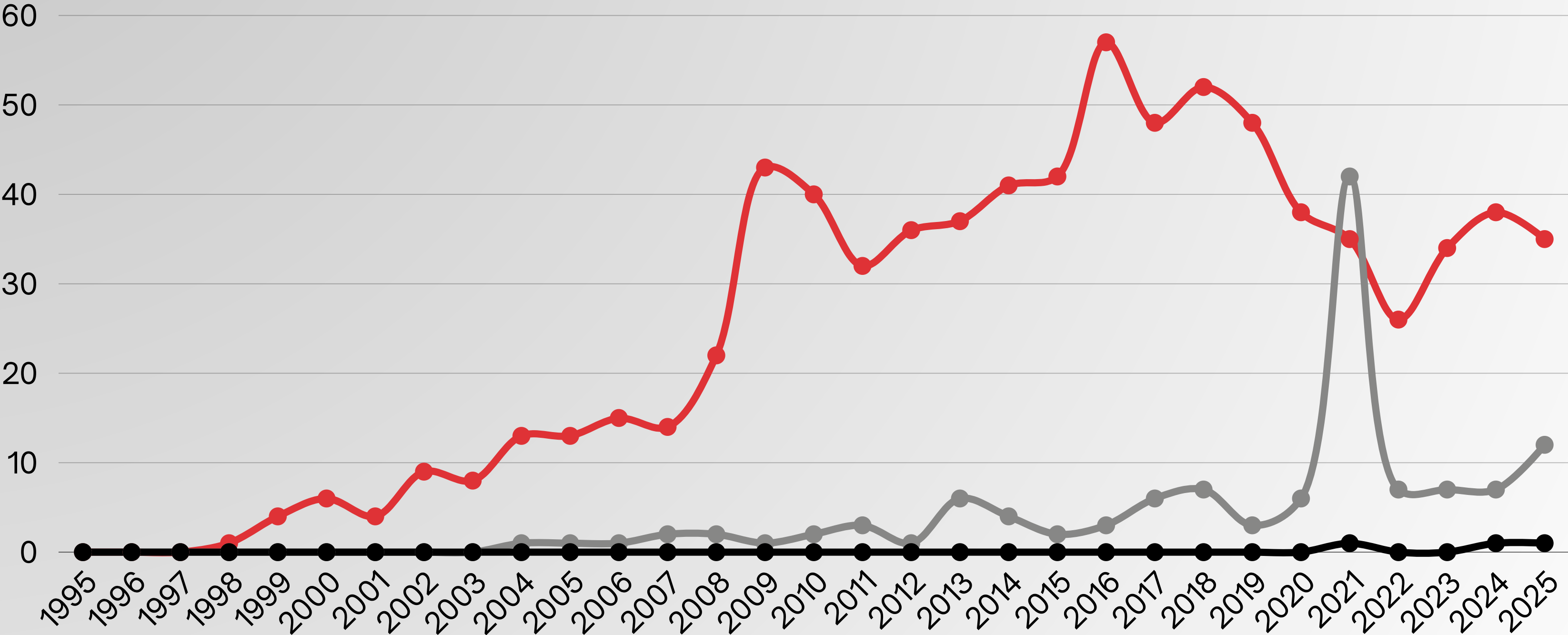
# Table of instituted proceedings

The Arbitration column includes arbitration under the ordinary rules, expedited arbitration, interim arbitrator proceedings, and autonomous production of evidence  
 The Mediation column includes mediation and conciliation proceedings.

| Year  | Arbitration | Mediation | Dispute Board | Total |
|-------|-------------|-----------|---------------|-------|
| ...   | ...         | ...       | ...           | ...   |
| 2015  | 42          | 2         | 0             | 44    |
| 2016  | 57          | 3         | 0             | 60    |
| 2017  | 48          | 6         | 0             | 54    |
| 2018  | 52          | 7         | 0             | 59    |
| 2019  | 48          | 3         | 0             | 51    |
| 2020  | 38          | 6         | 0             | 44    |
| 2021  | 35          | 42        | 1             | 78    |
| 2022  | 26          | 7         | 0             | 33    |
| 2023  | 34          | 7         | 0             | 41    |
| 2024  | 38          | 7         | 1             | 46    |
| 2025  | 35          | 12        | 1             | 48    |
| Total | 791         | 126       | 3             | 920   |

# Chart of instituted proceedings

● Arbitration    ● Mediation    ● Dispute Board



# Table of instituted proceedings

Interim Arbitrator proceedings instituted per year, in accordance with Resolution 4/2018, in force since 7 January 2019.

| Interim Arbitrator |   |
|--------------------|---|
| 2019               | 3 |
| 2020               | 0 |
| 2021               | 1 |
| 2022               | 2 |
| 2023               | 4 |
| 2024               | 2 |
| 2025               | 1 |

# Table of instituted proceedings

Expedited Arbitration proceedings instituted per year, in accordance with Resolution 7/2021, in force since 17 March 2021.

| Expedited Arbitration |   |
|-----------------------|---|
| 2021                  | 1 |
| 2022                  | 0 |
| 2023                  | 0 |
| 2024                  | 2 |
| 2025                  | 0 |

# Table of instituted proceedings

Autonomous Production of Evidence  
proceedings instituted per year,  
in accordance with Resolution 14/2024,  
in force since 4 September 2024.

| <b>Autonomous<br/>Production<br/>of Evidence</b> |   |
|--|---|
| 2024   | 0 |
| 2025   | 2 |

# Amount in dispute

Considering the proceedings instituted in 2025:

**Average** amount in dispute:

R\$ 44.130.339,65

Arbitration

R\$ 7.195.546,61

Mediation

**Highest** amount in dispute:

R\$ 300.000.000

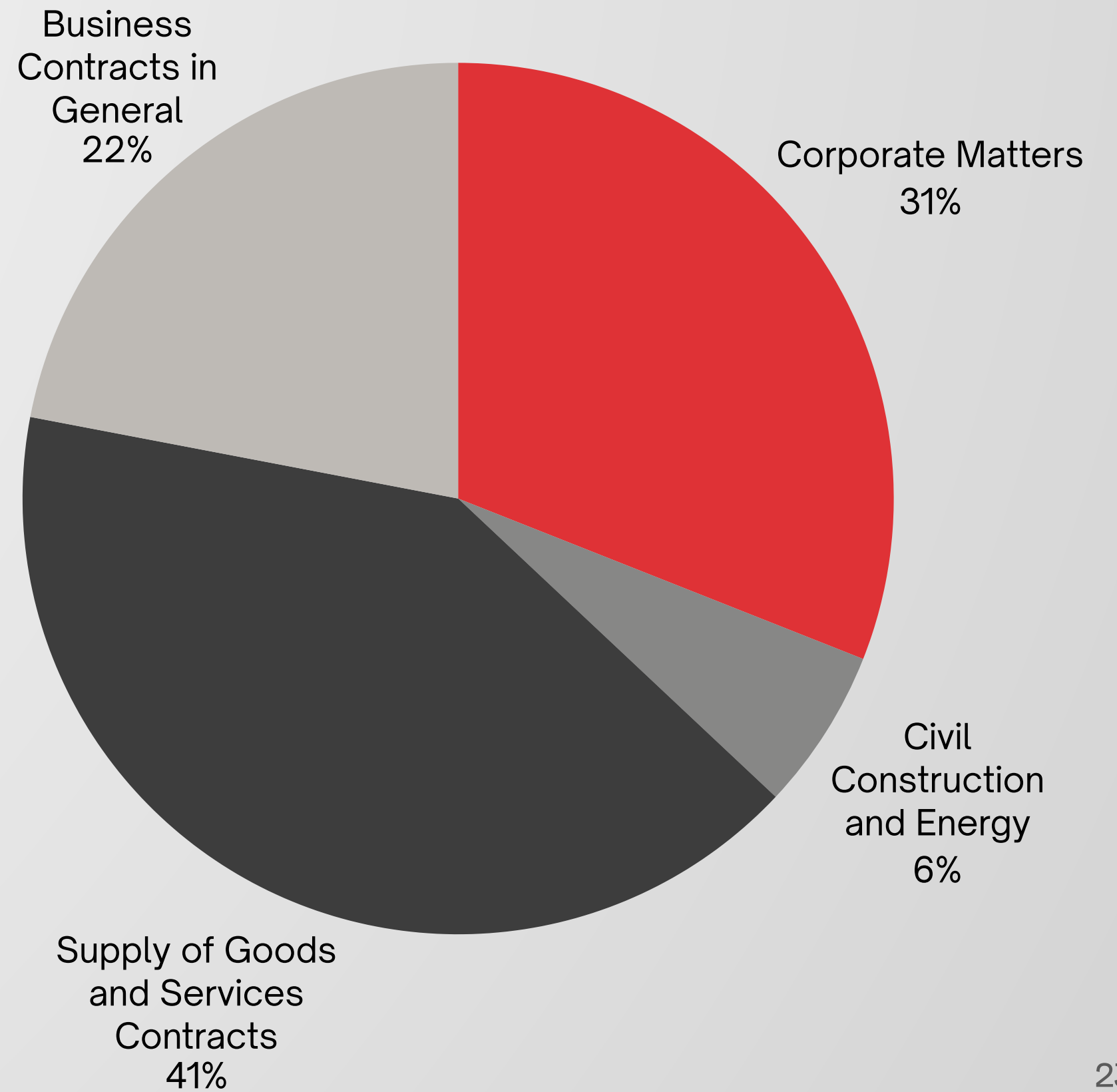
Arbitration

R\$ 21.211.588,87

Mediation

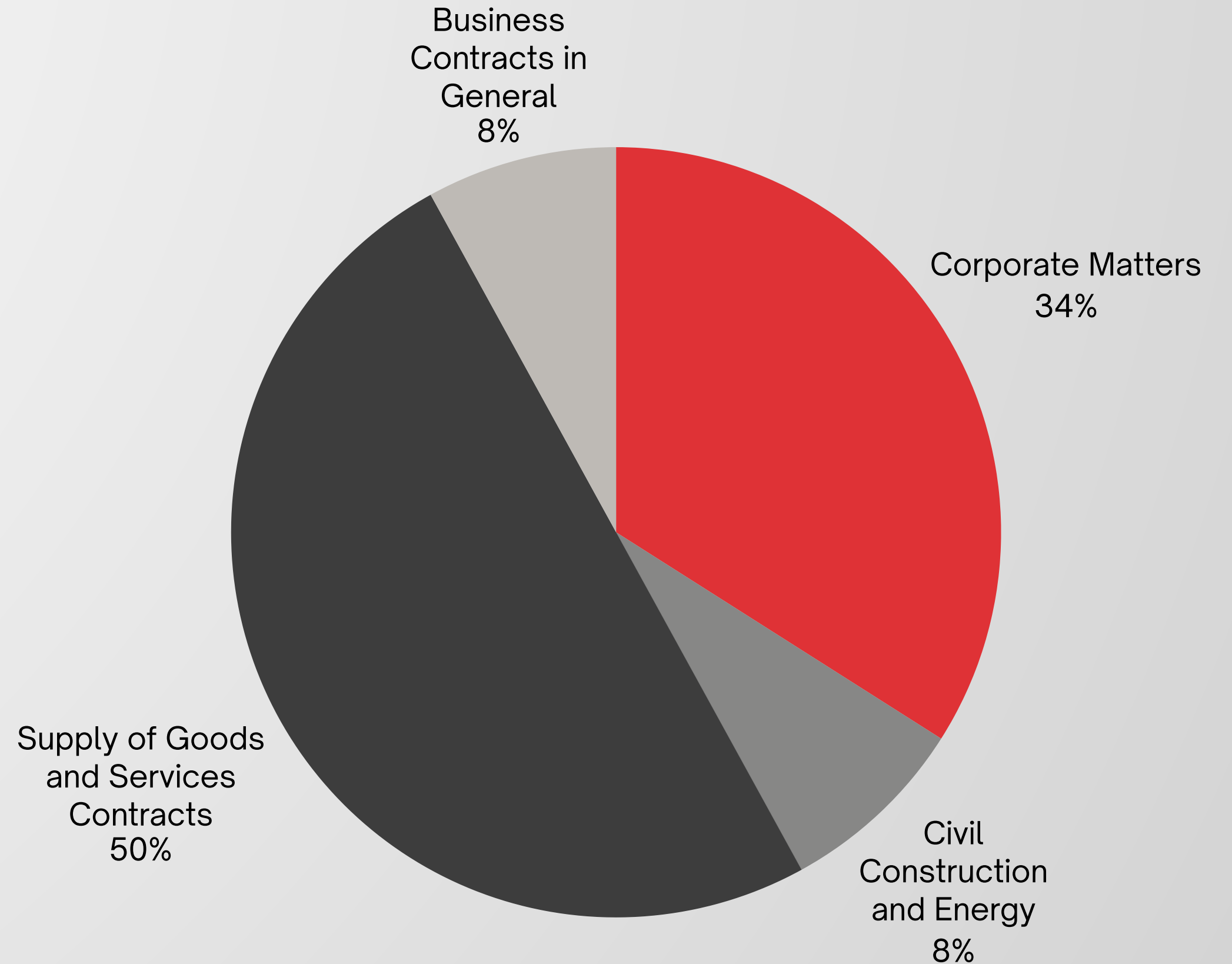
# Subjects

Subjects of arbitrations  
instituted in 2025



# Subjects

Subjects of mediations  
instituted in 2025



# Arbitrators

Number of Arbitrators\*

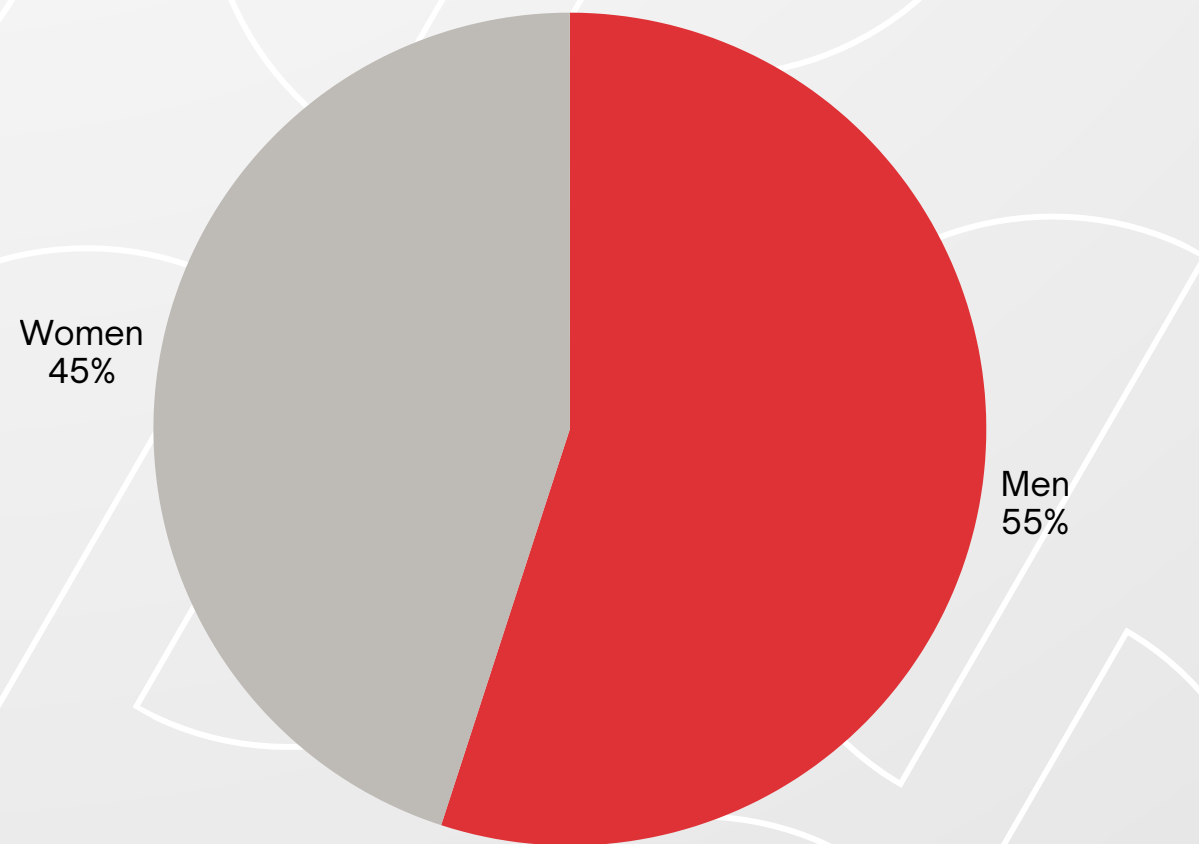


\*In arbitrations where the Terms of Reference was signed in the year 2025.

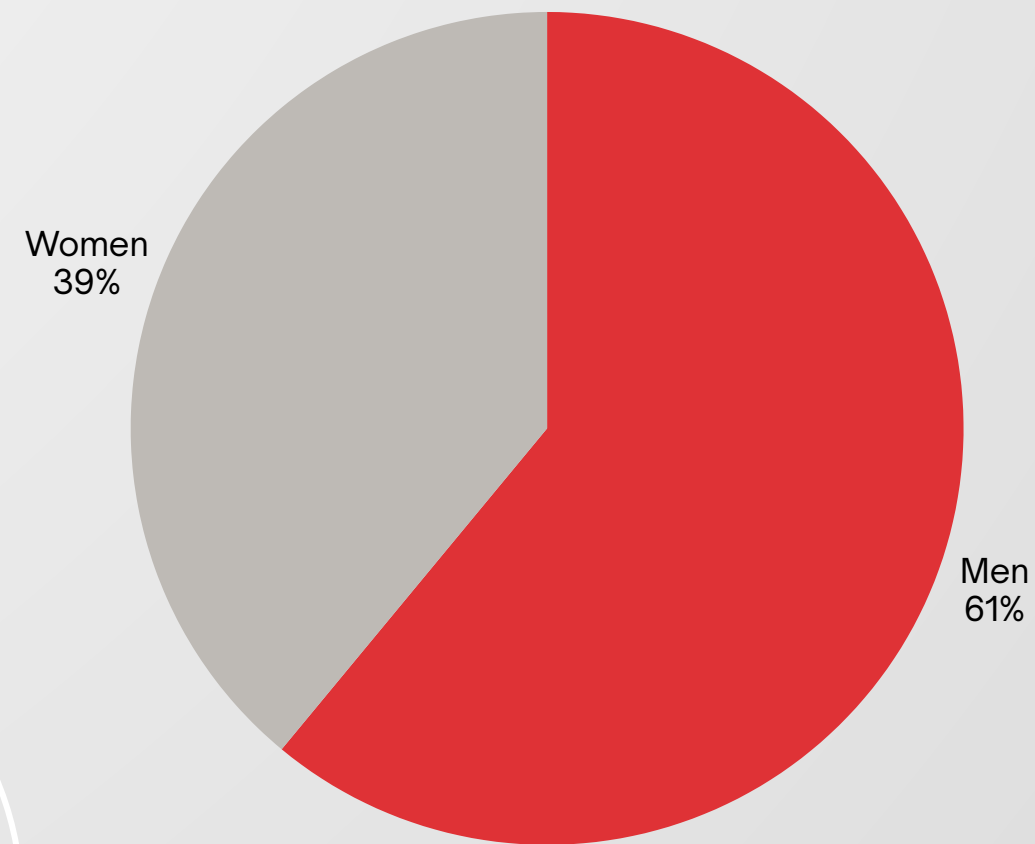
# Arbitrators

Gender

Presidents



Co-Arbitrators



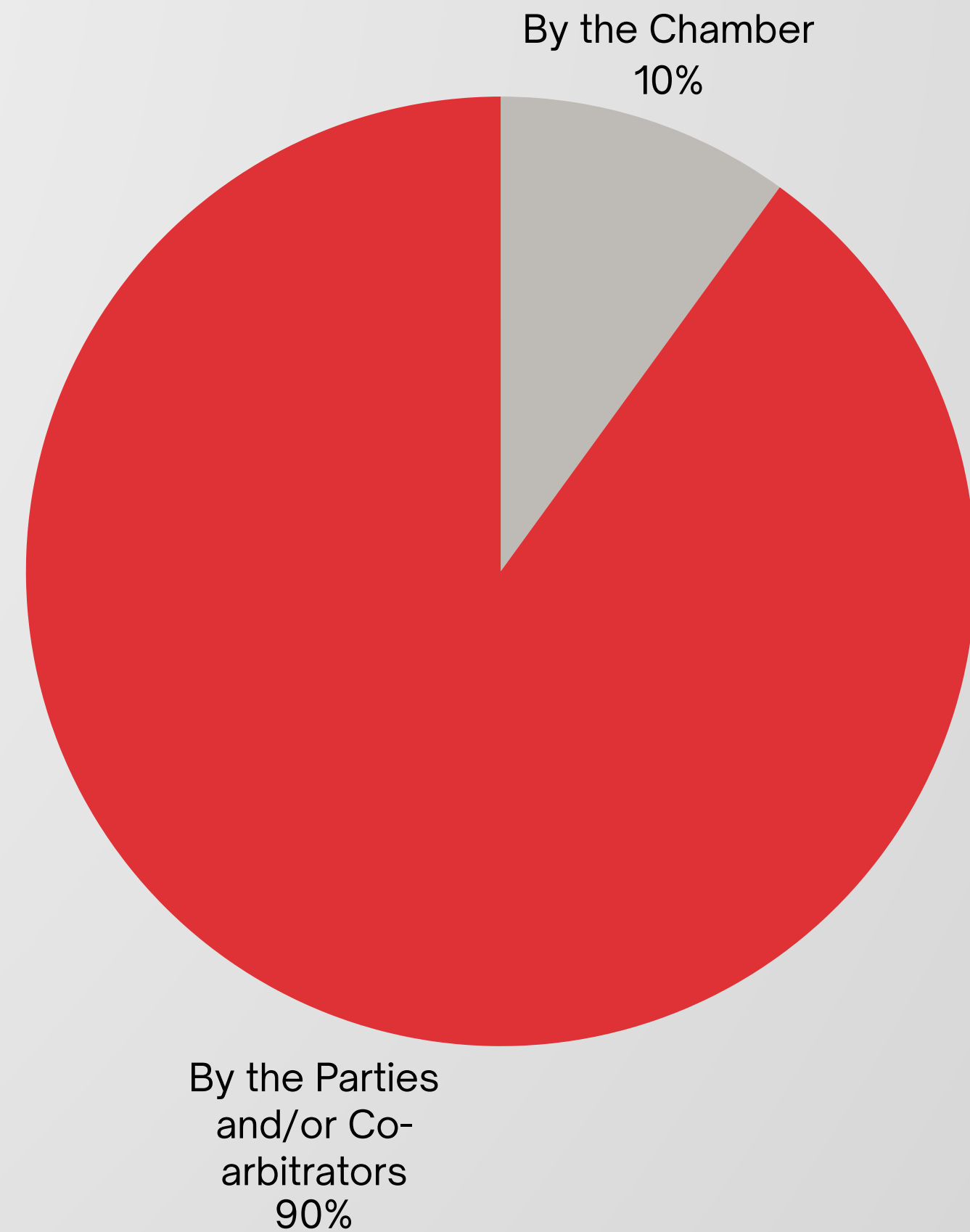
Sole Arbitrators



Men  
100%

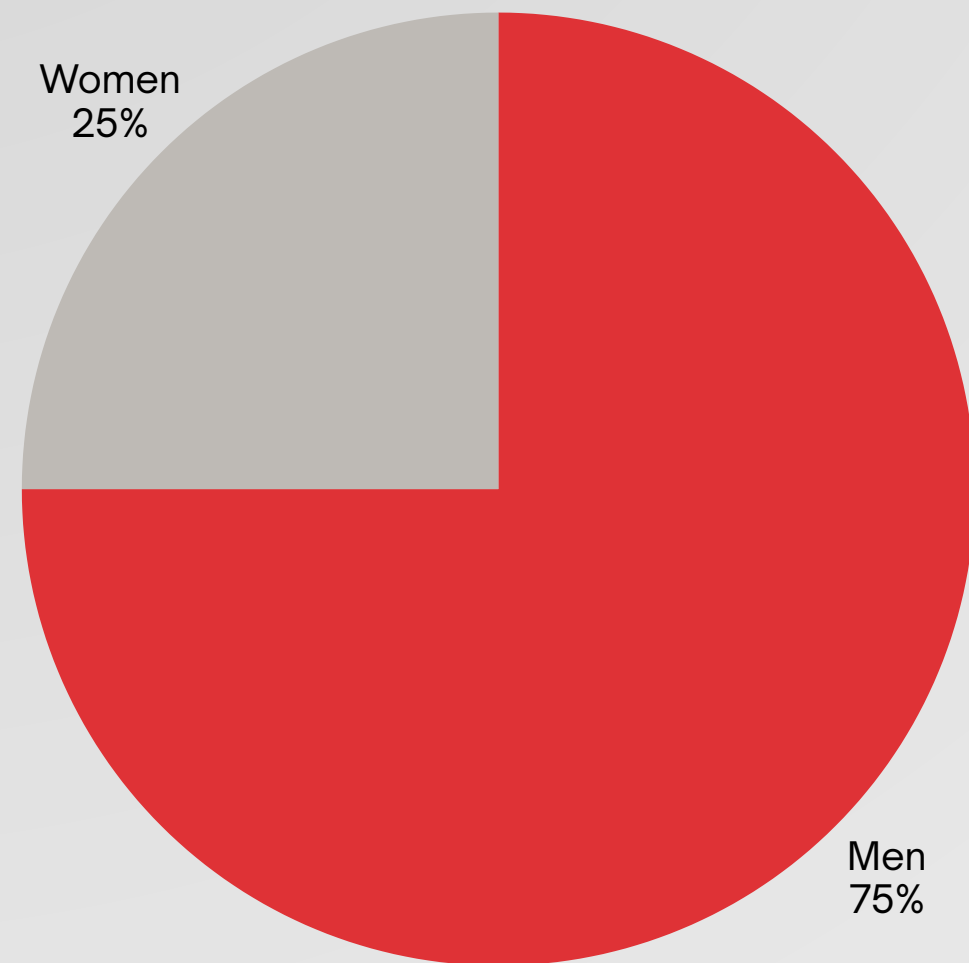
# Arbitrators

Form of appointment

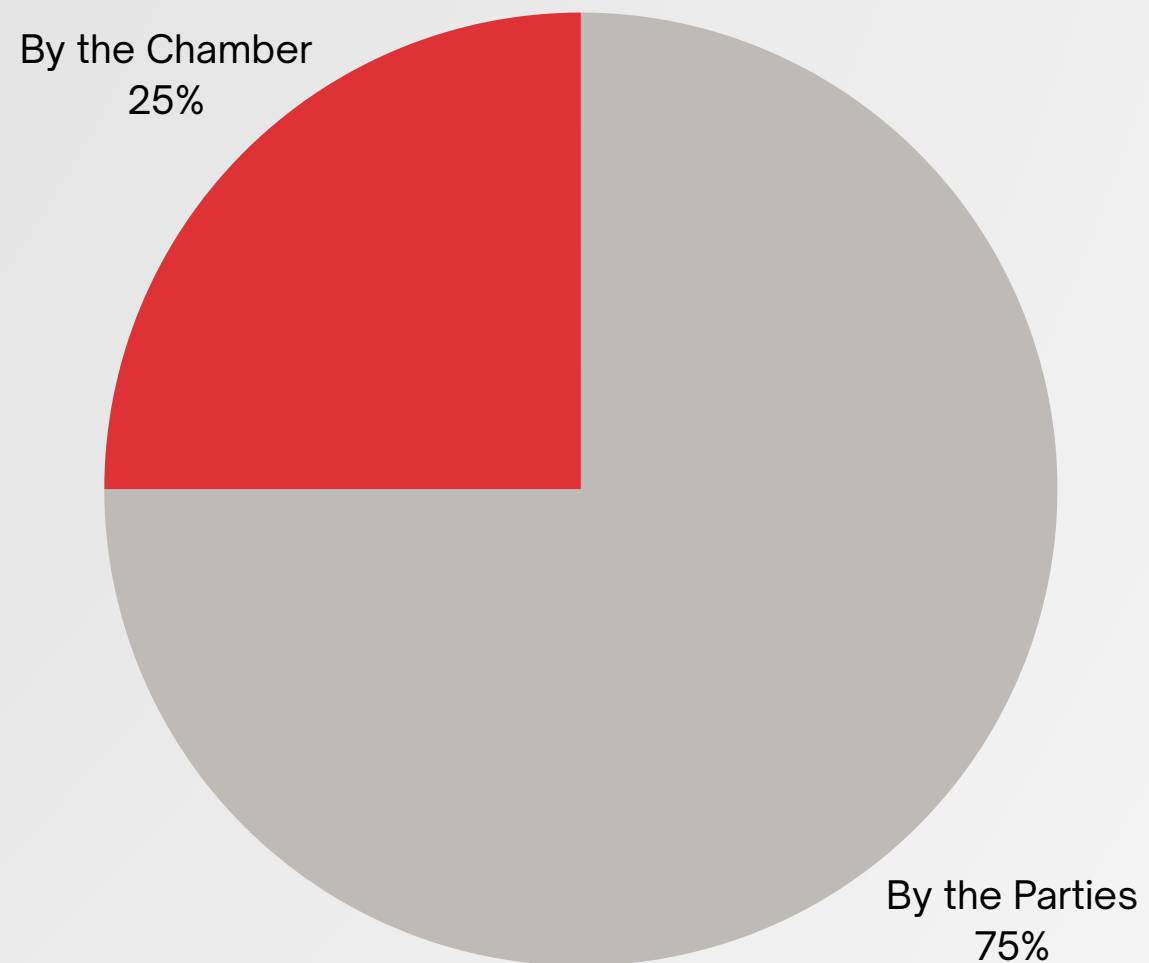


# Mediators

## Gender\*



## Form of appointment\*



\*In mediations instituted in 2025, with the constitution of Mediator.

# Concluded proceedings and duration

in 2025:

30  
Arbitration

8  
Mediation

## Fastest proceedings:

9,4 months  
Arbitration

(from the signing of the Terms of Reference)

1 day  
Mediation

(from the signing of the Statement of Mediation)

Average duration:

35 months  
Arbitration

(from the signing of the Terms of Reference)

With expert examination:

41 months

Without expert examination:

33 months

7,76 months  
Mediation

(from the signing of the Statement of Mediation)

# Expert examination

**20,8**  
months

Duration of the concluded expert examinations in 2025, until the delivery of the expert report.

Of the expert examination proceedings ongoing throughout 2025, even that were not concluded or initiated in 2025

**37%**

deal with engineering matters

**42%**

deal with accounting matters

**16%**

deal with economic evaluation

**5%**

deal with real estate appraisal matters

# Challenge of Arbitrators

4

Challenges of arbitrators  
throughout 2025

2

the arbitrators  
spontaneously resigned

1

was closed for reasons  
other than the challenge

1

were constituted a Committee  
to judge the challenge.

Was deemed groundless, with the  
maintenance of the arbitrator.

# Contact

Lilian Bertolani (General Secretary)

Jéssica Araújo (Deputy Secretary General)

Roberto Miller (Legal and Commercial Advisor)



**E-mail:** [secgeral.cmasp@ciesp.com.br](mailto:secgeral.cmasp@ciesp.com.br)



**Website:** [www.camaradearbitragemsp.com.br](http://www.camaradearbitragemsp.com.br)



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